

The emerging market fintech investor

# **Investor Presentation**

April 2024

# Agenda



- A Introduction to VEF
- B 1Q 2024 Results Overview
- C Key Portfolio Companies
- D Sustainability

# **VEF at a Glance – the emerging market fintech investor**

Riding one of the strongest multi-year secular growth trends in some of the world's fastest-growing markets



# **Listed investment company**

- Listed in Sweden since Dec-2015 VEF AB (publ)
- We were spun out from VNV Global, with a 3% stake in Tinkoff and raised USD 70 mln of initial capital
- Admitted to Nasdag Stockholm's Main Market in Jun-2022
- Unique access vehicle: unlocking access to highly attractive fast-growing private fintech assets with public market liquidity

# **Exclusive fintech focus with deep industry expertise**

- Deep sector knowledge built through the evaluation of hundreds of deals and sitting on 15<sup>1</sup> boards across all lines of fintech
- · Unique global fintech lens
- Strong track record of value creation with two successful exits in Russia's and Turkey's leading fintech companies, Tinkoff and iyzico

## **Global emerging market specialists**

- Extensive Emerging Markets investing experience
  - David Nangle, CEO: 20+ years EM financial services
  - Alexis Koumoudos, CIO: 10+ years EM investing
  - Execution of 20+ private transactions across Emerging Markets

**\$202M**Market cap<sup>2</sup>

\$448M NAV (1Q24)

15
Portfolio companies

\$18M Cash & liquidity<sup>3</sup>

**+7.2%**2015-1Q24
Share price CAGR<sup>4</sup>

**+17.5%**2015-1Q24
NAV per share CAGR<sup>4</sup>

<sup>4</sup>CAGR since inception as at 31 March 2024

# Clear investment approach coupled with deep fintech expertise



# Targeted investment approach with a clear mandate...



## **SECTOR**

We target all lines of financial services inclusive of payments, credit and savings/investments. The "right" target sector is very market-dependent.



## **GEOGRAPHY**

Within emerging markets, we focus on the more populous and scalable markets, referenced against competition for opportunities and point in the cycle.



#### **MINORITY STAKES AND A BOARD SEAT**

VEF targets sizeable minority stakes of 10–20% with board representation in its portfolio companies. We are active and supportive shareholders.



## UNIQUE FINTECH INVESTMENT

There are very few ways to play the growing fintech investment theme in public markets and even less in the emerging world. VEF is a unique access asset in this regard.

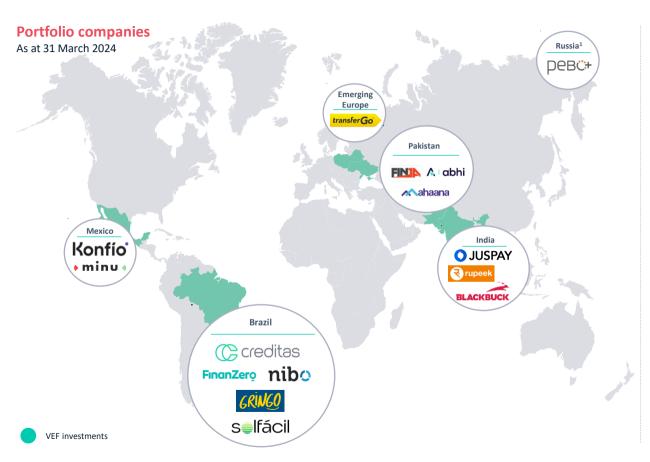
## ...and deep expertise across the fintech spectrum



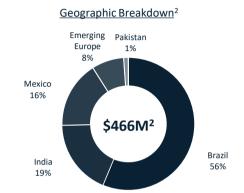
# A diversified portfolio across scale emerging markets

VEF has backed entrepreneurs across the emerging world since inception in 2015





# **Portfolio composition**



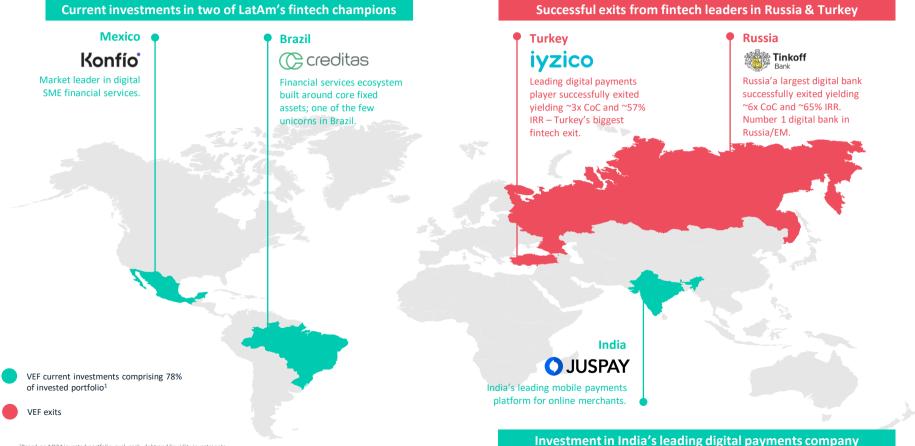
## Portfolio Companies<sup>2</sup>



# Strong track record of investing in benchmark private fintech names across EM

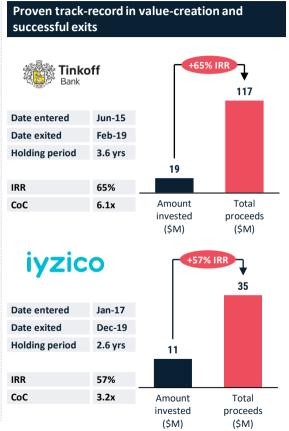


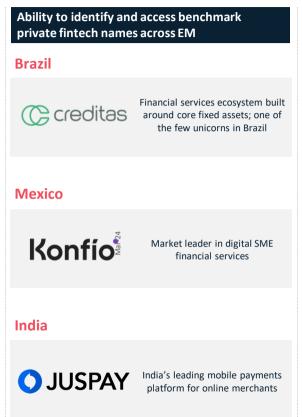
We are now present in one of the top 3 private fintech assets each in Brazil, Mexico & India. We have a track record of backing and successfully exiting fintech champions in Russia and Turkey

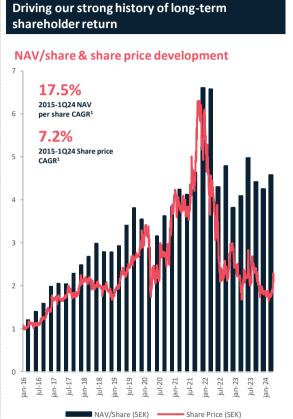


# Clear mandate with a proven strategy – strong track record of delivering returns









# Backed by blue-chip institutional capital



## Long-term supportive institutional shareholder base

Leading institutional managers maintain long-term holdings and have consistently supported our growth over the years

Shareholder	Holding (% of TSO) <sup>1</sup>
Ruane, Cunniff & Goldfarb	19.9%
F Fidelity 2	12.3%
Swedbank (Special Robur	8.4%
CITY OF LONDON  Inversers Management Company Emited	5.1%
LIBRA Advisors	3.4%
WASATCH GLOBAL INVESTORS	3.0%
Asset Value Investors	2.2%
ROBECO The Investment Engineers	1.9%
WELLINGTON MANAGEMENT <sup>3</sup>	<1%
<b>₹</b> PICTET	<1%
H.G. H.G. LERE	<1%
BAILLIE GIFFORD	<1%
Principal°	<1%

## Strong conviction in VEF's investment appraisal

Key shareholders have committed to co-investments in follow-on rounds across a number of our portfolio companies



# Established reputation and deep relationships within local ecosystems provides a competitive moat and access to unique opportunities



1

Unique global fintech lens

- Deep sector expertise and a global lens to emerging market fintech
- Differentiated insights from our global portfolio, continuous pipeline discussions, and supplementary research on public fintech players
- Established reputation as a benchmark name in emerging market fintech investing

Brazil © creditas

Mexico Konfío

India JUSPAY

2

Strong network of local VC partners

- Local VC circles play a critical role in sourcing and curating early-stage opportunities
- We have built strong relationships with the best local VCs and have co-invested and have sat on boards with the majority of the key players
- Key for ongoing sourcing and successful building out of our portfolio companies



3

Spending time on the ground in our core markets

- Spending time on the ground developing insights into local ecosystems/markets
- Focus our time around our portfolio companies, local VC partners, and meet with emerging fintech players establishing relationships early-on and building our pipeline



# Seasoned management with extensive EM fintech expertise, supported by a high calibre, experienced team



Management team

## Investment team

# **Operations team**

>6% collective holding in VEF1



## **David Nangle** CEO

Experience: 20+ years EM FS

and Financials Sector Research

· ING Barings Head of EMEA Financials



**Alexis Koumoudos** CIO





- Experience: 10+ years EM investing and 5 years entrepreneur
- Partner at Skyline Capital Management, an emerging market focused hedge fund



Helena Caan Mattsson GC/Head of Sustainability



Experience: 10+ years experience in M&A, private equity and corporate law

 Associate at Cederquist, Baker & McKenzie. Roschier



## **Cathal Carroll** Investment Manager

- 15+ years experience in financial services industry
- · Co-founded Carraighill research





Research



Shashi Shekhar Mahajan Principal

8+ years experience across investment



# Kim Ståhl

Spent 10 years as a financial consultant at Aetas, as well as holding various other positions including Head of Accounting at Lendify, Business Controller at GS1. CFO at LexIv



# Principal





# banking, PE and venture capital



# Gabriela Bianchin

Former experience includes Project Management at Dego Investments, Assistant Manager at CA Gruppen, Economic Assistant at RC Scandinavia and Account Assistant at Cigell AB



years investment banking with Morgan Stanley, most recently with an exclusive focus on technology



## **Fernanda Cortes Mora** Analyst

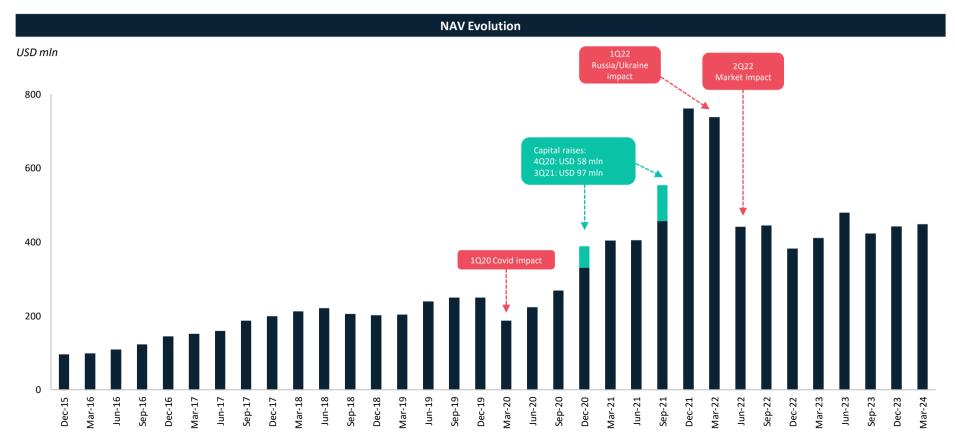
Prior experience with Redwood Ventures in Mexico and working for Kueski, the Latam digital lender

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# **Evolution of our valuation marks in 1Q24**



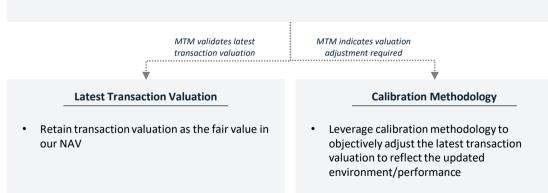
Fair value USD (mln)	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	QoQ % change	YoY % change	1Q24 % of holdings
<b>C</b> creditas	394.1	195.9	211.3	193.1	198.7	212.9	183.5	188.8	215.5	14.1%	8.5%	46.2%
Konfío°	135.6	61.1	61.1	40.1	48.9	85.6	79.8	95.3	75.5	-20.8%	54.4%	16.2%
JUSPAY	42.4	47.5	47.5	47.5	62.8	74.9	66.5	74.1	72.5	-2.0%	15.5%	15.6%
transfer <b>Go</b>	28.4	18.1	16.9	16.3	16.2	21.8	30.9	27.0	36.6	35.7%	126.7%	7.9%
GRINGO	12.2	12.2	12.2	12.2	20.6	18.8	17.3	17.3	17.3	0.0%	-16.0%	3.7%
s⊕lfácil	20.0	20.0	20.0	20.0	20.0	20.0	11.6	15.6	15.4	-1.4%	-22.9%	3.3%
nibo	10.4	6.7	6.7	6.8	9.5	10.2	11.2	12.7	12.1	-4.5%	27.9%	2.6%
Rupeek	13.2	13.2	15.2	15.2	8.6	7.7	7.7	7.7	6.1	-21.2%	-28.8%	1.3%
Other <sup>1</sup>	30.0	33.6	26.5	24.5	25.0	26.4	23.4	21.4	15.3	$N/A^2$	$N/A^2$	3.3%
Total portfolio companies (incl. exits)	686.2	408.3	417.5	375.8	410.3	478.2	432.1	460.0	466.5	1.4%	13.7%	100.0%

# Valuation approach and key take-aways (1/3)





- Significant equity transaction within the last 12 months serves as the primary anchor for our fair value analysis.
- Shadow MTM analysis (relative comparisons of transaction implied valuation multiples vs public comps).
   Sense check whether there has been any significant movement in market conditions or company performance since transaction.



## T+12 months onwards...

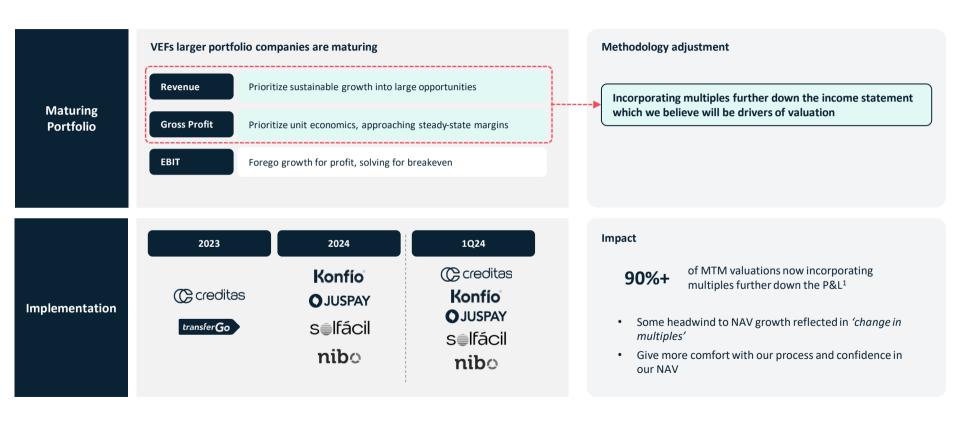
## Mark-to-Model (MTM)

- Post 12 months fair value determined based on a mark-tomodel valuation
- MTM methodology considers the following key drivers on a quarterly basis:
  - i. Relative valuation of most suitable publicly traded **comparable** companies
  - ii. VEF's proprietary financial models for each company
  - iii. Other factors including FX movements, changes to net cash or our shareholding within the quarter
- Actively consider the scale and maturity evolution of each portfolio company, transitioning valuation framework towards multiples further down the P&L as they reach profitability

Whilst the majority of our positions are preference shares typically offering downside protections, we maintain a conservative approach to valuation and do not factor in potential upside from our preference positions

# MTM valuation methodology evolution (2/3)





# Valuation approach and key take-aways (3/3)



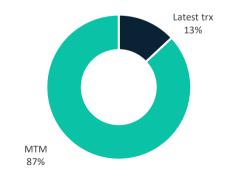
Company	1Q fair value (USD mln)	Change QoQ (USD mln)	Valuation methodology	Multiple	Comments / Last transaction details
C creditas	215.5	+26.7	МТМ	Rev + GP	-
Konfío	75.5	-19.8	МТМ	Rev + GP	-
JUSPAY	72.5	-1.5	МТМ	Rev + GP	-
transfer <b>G</b> o	36.6	+9.6	Latest trx	-	USD 10 mln funding round closed Mar-24
GRINGO	17.3	-	Latest trx	-	Series C funding round closed Aug-23
s⊕lfácil	15.4	-0.2	МТМ	Rev + GP	-
nibo	12.1	-0.6	МТМ	Rev + GP	-
Rupeek	6.1	-1.6	Latest trx	-	USD 6 mln funding round closed Mar-24
Other <sup>1</sup>	15.3	-6.1	Various	-	-

## **Portfolio valuation**

- Total USD NAV ended the quarter at USD 447.6 mln, up +1.2% / USD 5.4 mln QoQ
- The main drivers of NAV evolution in the quarter were Creditas (+USD 26.7 mln) and TransferGo (+USD 9.6 mln) predominantly offset by the decline in Konfio (-USD 19.8 mln)
- Of our 14 portfolio companies (excluding Revo), at 1Q24, 4 are valued based on the last transaction and the remaining 10 are mark-to-model

# Breakdown of holdings valuation methodologies

% based on USD NAV contribution, as at 1Q24



# Key NAV and portfolio performance metrics 1Q24



NAV

Portfolio valuation shifting back to marks validated by recent and sizeable latest transactions, with majority of MTM holdings now incorporating multiples further down the P&L



Latest transaction

13% reflects very **recent and significant transactions** overlaid with sense checking an implied MTM



TransferGo USD 10 mln round Mar 2024



**Gringo Series C round** *Sep 2023* 



Mark-to-model

87% of the holdings are valued based on mark-to-model valuation

90%+

of MTM valuations now incorporating multiples further down the P&L¹



Portfolio performance

## Our portfolio continues to execute and is well funded and prepared to navigate the current environment



Portfolio continues to execute well delivering strong growth

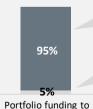
~ 30%

portfolio weighted NTM revenue growth

Our portfolio companies are executing well, despite adjustments made to growth plans to improve efficiency and extend runway in the current environment



Portfolio is well funded and prepared to navigate the current environment



Can reach breakeven with existing capital position, or is already profitable

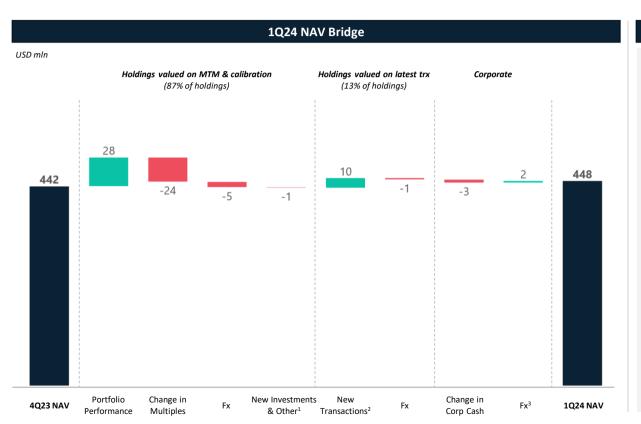
Earlier stages or high growth mode – portfolio weighted runway of 18 months

Portfolio funding breakeven

# **1Q24 NAV Evolution**



Evolution in NAV primarily driven by a combination of portfolio performance and new transaction valuations, largely offset by the impact of transitioning to multiples further down the P&L for portfolio companies approaching profitability and reaching steady-state margins

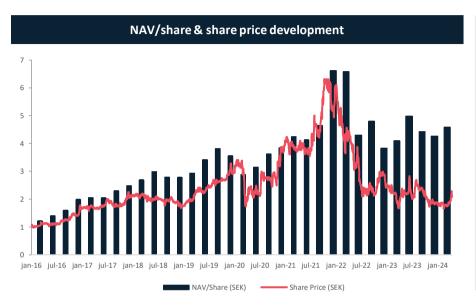


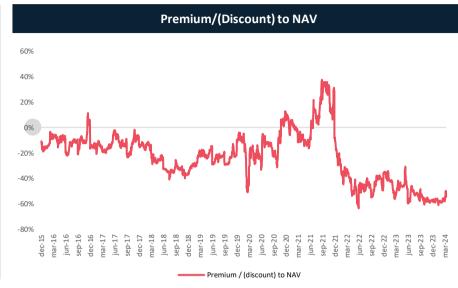
## **Key takeaways**

- Total USD NAV ended the quarter at USD 447.6 mln, up USD 5.4 mln / 1.2% QoQ
- ~90% of the holdings valuation is tied directly to public market trading which accounted for the majority of 1Q24 NAV evolution, within which:
  - Underlying portfolio performance remains robust, delivering positive NAV contribution
  - Change in multiples largely reflects impact of transitioning to multiples further down the P&L for portfolio companies approaching profitability and reaching steady-state margins
  - Fx attributable to the depreciation of the BRL in the quarter, partially offset by strength in MXN
  - Other relates to dilution and aggregate changes in net cash positions of portfolio companies
- New transactions reflects the latest funding round at TransferGo at a valuation above our previous mark
- Change in corporate cash a function of ongoing opex and coupon payments
- Fx gains attributable to the net effect of SEK depreciation driving translation effects on our sustainability bond and SEK liquidity balances

# Share price, NAV/share and the premium/discount







\$448M NAV (1Q24) \$202M Market cap<sup>1</sup>

**SEK 4.58**NAV/share (1Q24)

SEK 2.09
Share price<sup>1</sup>

# **Closing the discount to NAV**



The discount to NAV averaged 58% through 1Q24. We have several ongoing initiatives aimed at addressing the discount:

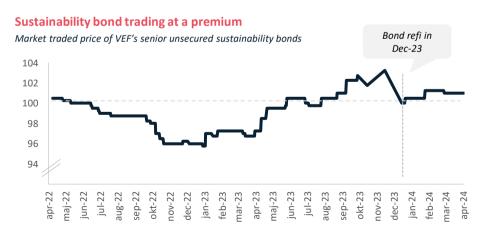
VEF initiative	Details	Anticipated effects
IR/PR combined strategy	<ul> <li>Marketing via digital channels: To a global audience via various media channels</li> <li>Large portfolio companies out marketing: Actively engaging with investors at industry events</li> <li>Jefferies initiation: New coverage of VEF by Jefferies, a global investment bank</li> <li>Swedish investors in focus: Engaging with both retail/institutional &amp; equity/bond investors</li> <li>VEF-authored research: Recently published research on VEF breakout star, Gringo</li> </ul>	<ul> <li>Increase breadth and depth of our investor base</li> <li>Showcase our best portfolio companies</li> </ul>
Increased transparency	<ul> <li>Evolution of portfolio valuation to reflect more mature portfolio companies</li> <li>Expected NTM growth of our total portfolio</li> <li>Medium term portfolio cash needs</li> <li>Creditas IFRS quarterly disclosure</li> </ul>	<ul> <li>Demonstrate strength of underlying portfolio growth</li> <li>Estimate investable cash position</li> <li>Prepare Creditas for medium term IPO</li> </ul>
Investment performance	NAV growth: c. 30% portfolio weighted NTM revenue growth	NAV growth to demonstrate we are long portfolio of quality names
Balance sheet strengthening	<ul> <li>Balance sheet strengthening: Top priority in 2024 is to strengthen our balance sheet. Exits are a high priority. We feel better today than 3 or 6 months ago about exit prospects.</li> </ul>	Lower our traded discount to NAV and get back on the front foot investing

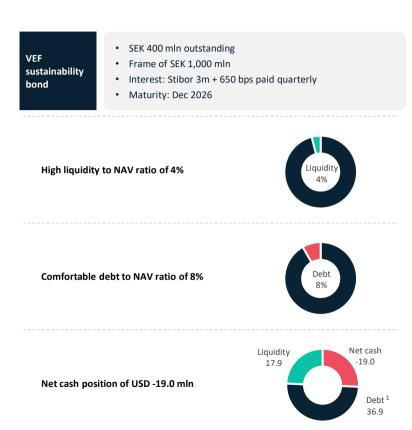
# **Capital position – comfort with controllables**



Solid cash position to cover coupon payments and opex







# **VEF** investment case and outlook





# **NAV** tailwinds in place

2023 16% growth in NAV (USD 60.4 mln) benefitting from strong macro and market level performance. At a portfolio level, growth remains robust. forecasts have bottomed out – in many cases we are starting to revise up estimates again.



# Optimistic about our portfolio

Creditas and Konfío – refocused and well capitalised, both well placed into macro and market recovery. Juspay – classic structural growth play on Indian payments – a key engine of medium-term NAV growth. A number of exciting names coming through in the portfolio – Gringo, Solfácil, BlackBuck, TransferGo and Abhi towards the top of that list.



# Portfolio weighted towards "healthy" emerging markets

90%+ of the portfolio is focused on Brazil (interest rate falling and macro cycle turning), India (strong structural growth) and Mexico (US nearshoring beneficiary), a strong backdrop for portfolio performance in 2024.



# Quality, maturity and balance in portfolio

Our portfolio is maturing and is more robust than 18 months ago. A better risk/reward balance is showcased by the majority of our companies being profitable or cash flow positive, or on a clear path to that destination.



# Venture industry continues to show signs of recovery:

We see increased activity in investing across stages, new fund launches and most importantly exits (M&A, IPO and secondary sales) occurring again. All positive top-down trends that provide a growing tailwind for the industry and VEF within it.



# Balance sheet and traded discount are strategic priorities for 2024

Top priority in 2024 is to strengthen our balance sheet. Exits are a priority and we are confident we can deliver in 2024. Our goal is to lower our traded discount to NAV and get back on the front foot investing, as we feel increasingly good about pipeline in this fresh cycle.

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# **VEF portfolio overview**



Company	Description	Stake <sup>1</sup>	% of Portfolio <sup>1</sup>	Company	Description	Stake <sup>1</sup>	% of Portfolio <sup>1</sup>
© creditas	Brazil's leading digital-first secured lending platform	8.8%	46.2%	GRINGO	Gringo is building a "super-app" for drivers in Brazil	9.8%	3.7%
Konfío de la confíciente del la confíciente del la confíciente de	Provides credit, payments and software tools for Mexican SMEs	10.3%	16.2% 15.6%	s⊜lfácil	Solfácil is building a digital ecosystem for solar energy adoption in Brazil	2.6%	3.3%
				nibo	Leading accounting SaaS provider for SMEs in Brazi	20.1%	2.6%
•	Leading mobile payments platform for online merchants in India						
JUSPAY				rupeek	One of India's leading asset- backed digital lending platform	2.5%	1.3%
transfer <b>Go</b>	Provides low-cost, fast, reliable digital money transfer services to migrants across Europe	11.3%	7.9%	Other	Includes all companies individually valued at less than 1% of the total portfolio and portfolio company valuations that cannot be disclosed due to regulatory restrictions		3.3%

# **VEF** key portfolio companies



		C creditas 🚳	Konfío 🕩	O JUSPAY 🔹	
	Overview	Brazil's leading digital-first secured lending platform	Provides digital banking products including credit, payments and software tools for Mexican SMEs	Leading mobile payments platform for online merchants in India	
Company	Key Products	- Auto equity / finance - Home equity - Payroll lending - Insurance & ancillary services	- Working capital finance - SME corporate credit cards - Payment acquiring - SME accounting and ERP SaaS	<ul> <li>- Payments orchestration platform</li> <li>- Payments authentication</li> <li>- UPI in a box</li> <li>- Tokenization</li> <li>- Payouts</li> </ul>	
	KPIs	FY2023 Results - Loan portfolio: USD 1.2 bln - Revenues: USD 401 mln - YoY Revenue growth: +25%	Loan portfolio (May-23): USD 381 mln Loan portfolio CAGR ('17-22): 110%+	Annualised GMV: USD 100 bln+ TPV growth: ~5x in last 3 years Avg. trans per day: ~30 mln	
nn <sup>1</sup>	Year of Investment	2017	2018	2020	
F Position <sup>1</sup>	Investment / Fair Value	USD 108 mln / USD 215 mln	USD 57 mln / USD 76 mln	USD 21 mln / USD 73 mln	
VEF	Ownership Stake	8.8%	10.3%	10.2%	

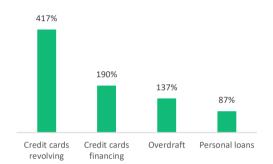
# Creditas – Brazil's leading digital-first secured lending platform



## **Market opportunity**

## **Extraordinary interest rates...**

Average APR on lending products in Brazil (2023)



## ...despite an enormous pool of unlevered assets





# **Creditas value proposition**

Addressing credit affordability through collateralized lending



Home equity & sale advance



Auto equity & auto finance



Payroll loan & salary advance

Unique alldigital approach



## Key stats1



\$879 mln



35+

Raised across 6 financing rounds

Capital market issuances



\$1.2 bln



\$456 mln

Loan portfolio (Dec 2023) LTM origination (Dec 2023)



\$401 mln



\$132 mln

LTM revenue (Dec 2023) LTM gross profit (Dec 2023)

# Portfolio & originations

USD mln<sup>2</sup>



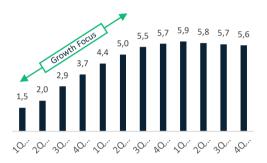
# Creditas has moderated growth while accelerating its path to profitability



## 4Q23 update – operational breakeven in Dec-23

# **Portfolio Under Management**

BRL bln



#### Revenues

BRL mln

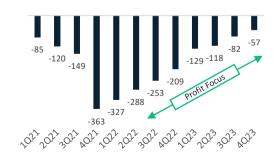


## **Gross Profit**



#### **Net Income**

BRL mln



## **Summary overview**

#### Strong delivery - achieving operational breakeven in Dec-23

- Robust top-line growth: 4Q23 revenues reached BRL 474.9 mln, up 9% YoY whilst full year 2023 delivered +25% YoY. Portfolio evolution remains modest given continued focus on profitability
- Focus on portfolio repricing and credit quality: new originations now pricing at 62% vs 32% in Sep-21. Pre-fixed portfolio now re-priced to a blended yield of 48%, up 16 p.p. from 2021 trough
- Increase gross profit: margins bottomed at 12.1% in 2Q22, already recovered to 41.3%. Gross profit for the quarter was BRL 196.0 mln, +171% YoY. Expect trend to continue and regain 40-45% steady state gross profit margins through repricing, growing portfolio, stabilized cost of funding and lower IFRS provision impacts
- Disciplined cost base: significant reduction in CAC to lowest ever levels (driven by increased automation and returning/repeating users) and rationalized overheads
- Achieved breakeven: reduced net losses from BRL 363 mln in 4Q21 to just BRL 56.7 mln in 4Q23 and achieved operational breakeven in Dec-23
- Well positioned for profitable growth: foundations in place to take advantage of new cycle with attractive tailwinds to deliver profitable growth

#### Well capitalized, opening new funding avenues

- Completed 2 transactions to strengthen its capital structure:
  - Closed USD 75 mln equity convertible note with broad based support across existing shareholders
  - Raised first international bond: first closing of international senior bond at USD 40 mln despite very difficult market

# Delivered healthy 4Q23 numbers with continuously improving margins



## **Financial results**

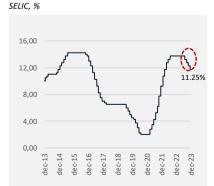
## Creditas P&L (IFRS)

BRL mln	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	4Q23
Portfolio under management	95.1	255.7	679.4	1,246.3	3,717.1	5,741.1	5,632.7	5,632.7
New origination	54.3	205.2	532.2	904.0	2,979.1	3,629.6	2,277.9	550.3
Revenues	23.7	68.6	126.3	251.7	832.6	1,555.5	1,948.4	474.9
Gross profit	20.7	42.9	79.8	132.4	255.6	218.4	638.6	196.0
Net income	(2.1)	(47.0)	(210.9)	(255.1)	(715.7)	(1,076.7)	(384.9)	(56.7)

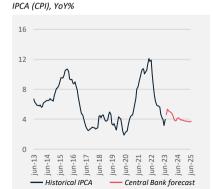
# Net Income



# **Brazilian Central Bank Rate**



## **Brazilian Inflation**



# Path to profitability & future outlook

With peak inflation and interest rates behind us, Creditas has delivered operational breakeven in Dec-23 with a clear path to driving profitability:

- · Accelerating origination growth
- Continue expanding gross profit / operational margin
  - Reduction of SELIC: 5x 50bps thus far, with more expected through rest of 2024
  - Continued portfolio repricing
  - Lower impact of frontloading IFRS provisions
- Falling CAC
- Operational leverage as they continue growing the revenue base to absorb a much more efficient overhead

# Konfío – Mexico's leading digital financial services provider for SMEs

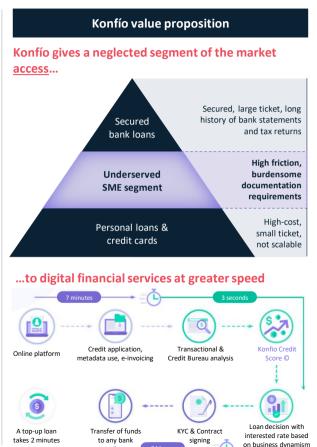


# Only 11% of SMEs in Mexico have access to credit Large informal economy Low economic growth Low productivity The market is poised for structural catchun &

The market is poised for structural catchup & digitalization-enabled expansion

Mexican SME credit market, USD bln1







# Total loan portfolio & market share

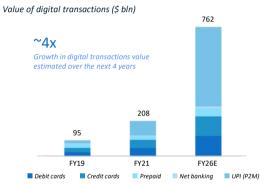


# Juspay – leading mobile payments platform for online merchants in India

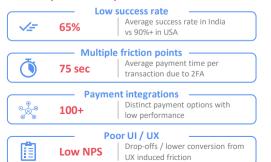


## **Market opportunity**

# Serving a \$750 bln+ complex Indian digital payment market<sup>1</sup>

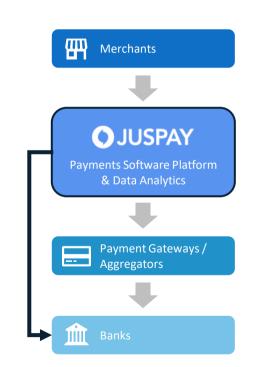


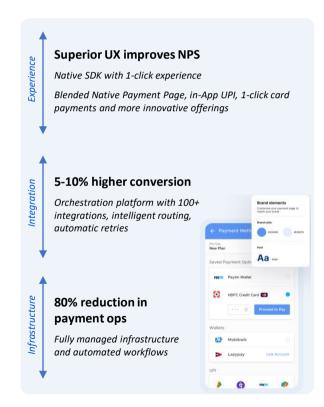
## With multiple friction points...



## Juspay value proposition

Solving the payment experience gap through industry's first independent Payment Software Platform





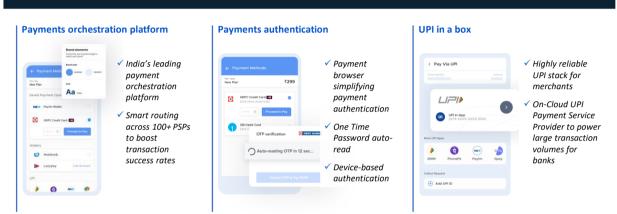
# Juspay KPIs and product suite

Leading mobile payments platform for online merchants in India

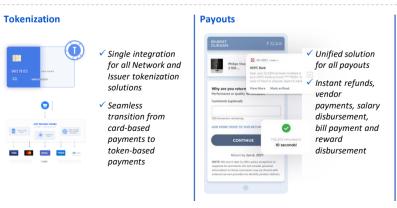








**Product suite** 





# **Agenda**



A Introduction to VEF

B 1Q 2024 Results Overview

C Key Portfolio Companies

D Sustainability

# **VEF** sustainable investing

Sustainability as a fundamental part of VEF's business model



## Our capital plays an important role in furthering financial inclusion



#### VEF supports the UN Sustainable Development Goals

Main contribution is via portfolio companies

- 1. Financial services to consumers and MSMEs who are un- or underserved by traditional financial institutions
- 2. Access to financial services at fair and affordable terms
- 3. Improve access to renewable energy









# Konfío<sup>®</sup>

Credit and financial services to underserved MSMEs



Fair & affordable credit to Brazilian consumers



Savina products to underserved consumers in Pakistan



Digital ecosystem for solar energy adoption in Brazil



74% of portfolio value in impactful companies contributing directly to the SDGs



VEF proprietary sustainability framework focusses on sustainable investments and sustainability as an integral part of the business

#### **Financial inclusion**

• Enabling improved access to the financial products: savings, insurance, loans & payments

#### Financial fairness and wellness

 Enabling improved financial fairness, health and wellbeing; lowering price of financial products, improved access to financial products & transparent fee structures/costs

#### Financial infrastructure and enablement

• Enabling development of services related to financial infrastructure buildout in areas such as payments

#### Renewable energy

· Enabling access to renewable energy sources through financing and distribution solutions offering private individuals the opportunity to install solar cells or wind power

"Many of the companies that we invest in and sit on the boards of, are pioneers in financial inclusion for the under- and unbanked, while others are driving down the price of financial services to their markets/segments of focus"

Dave Nangle, CEO







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